



Robe River
Services

Robe River Kuruma
Aboriginal Corporation

Business Development Roadmap

2023 - 2030



“The Business Development Roadmap for Robe River Services is guided by Robe River Kuruma Aboriginal Corporations workshopped vision to establish a solid foundation towards independence, community wellbeing, cultural identity, and healthy Country now and for future generations”

Kelly Slattery, Chairperson RRS Board,
August 2023

Vision to 2030

Robe River Services is a driver of sustained economic opportunities, contributing to Robe River Kuruma's vision to create economic independence for the Robe River Kuruma People and community. .

Approach

- Robe River Services is a 100% subsidiary company and operates as the business arm of Robe River Kuruma Aboriginal Corporation (RRKAC).
- Robe River Services undertakes profit making ventures and supports Member businesses within the Robe River Kuruma (RRK) Group.
- Alongside commercial due diligence, we undertake a values-based evaluation of each opportunity to ensure that the social, environmental, and cultural impact of our decisions align with our vision for the community and RRK Country.
- Robe River Services promotes itself as a potential partner for current and future economic opportunities within and beyond the Pilbara.
- Robe River Services will pursue a commercial enterprises stream to provide direct employment opportunities for RRK People, alongside an investment return.

Roadmap Stages

There are five stages that will see delivery of measurable Robe River Services economic opportunities;

- Strengthening Foundations
 - 1 to 2 years
- Getting Stronger
 - 2 to 3 years
- Expanding Horizons
 - 3 to 5 years
- Reaching Aspirations
 - Up to 7 years
- And continuous improvement over all stages





Current Services

- Cultural Awareness Training
- Vendor Services
- Member Business Support Hub
- Robe River Kuruma Business Register
- Business Planning Assistance Fund
- Tender writing
- Investment analysis

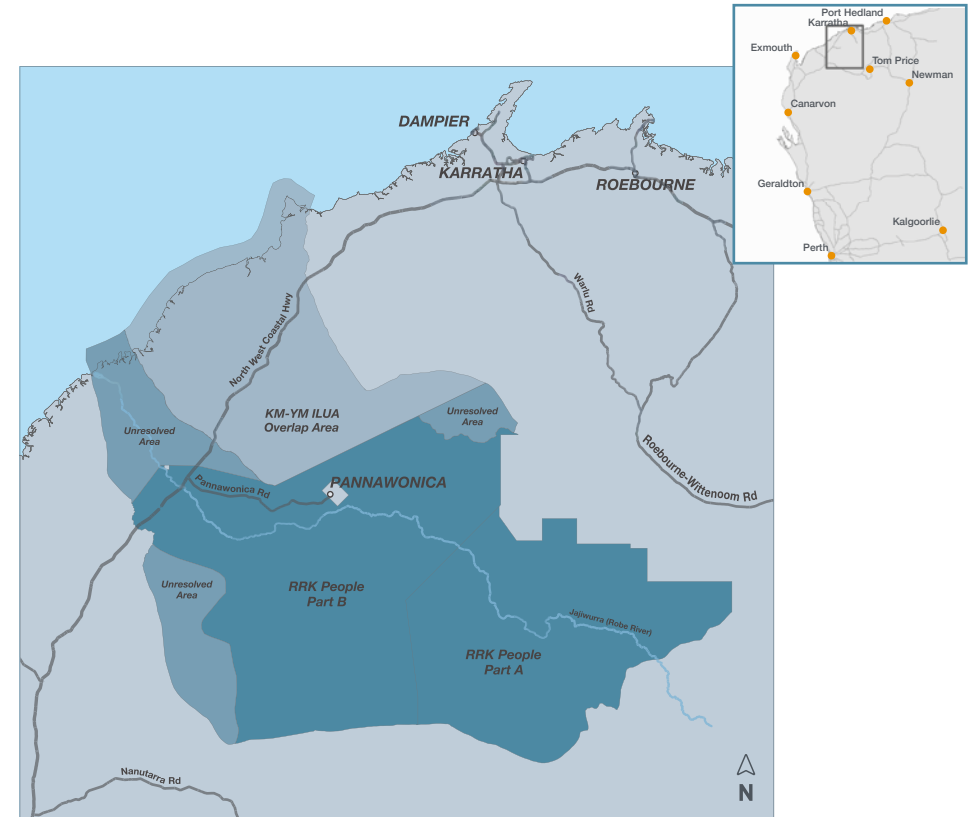
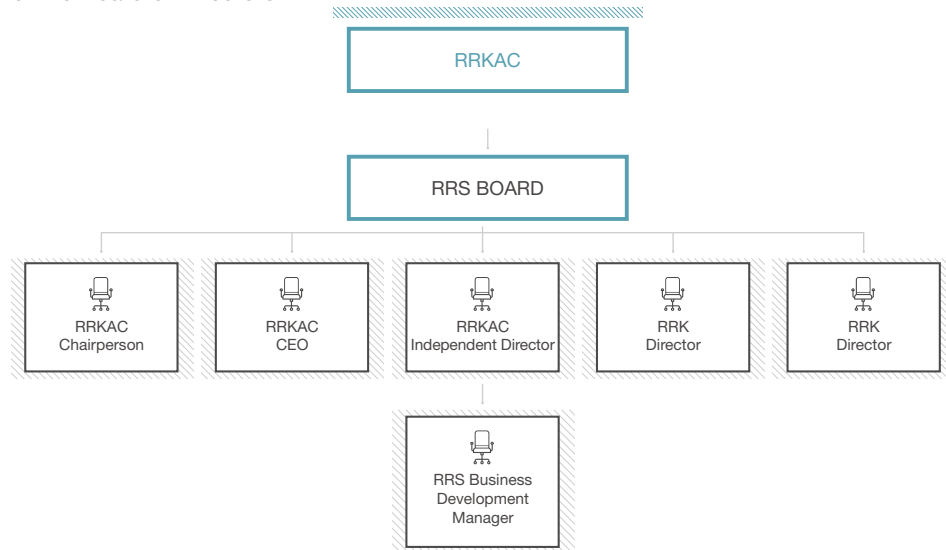
Future Services

- Passive investments and soft joint ventures
- Active Commercial Joint Ventures and outright businesses
- Green Energy Joint Ventures
- Environment Management Enterprises

Our Team

RRS Board comprises five members including Chairperson RRKAC, two RRK directors, one Independent RRKAC director and the RRKAC CEO.

Robe River Services is led by our Business Development Manager, under the guidance of the Board of Directors.



Robe River Kuruma Country: Kuruma Marthudunera (RRK) Native Title Determinations Part A and Part B. The three unresolved areas are where native title is yet to be determined, however RRK People exercise cultural authority in these areas. To the north is the Kuruma Marthudunera and Yaburara Marthudunera Indigenous Land Use Agreement (ILUA) area where RRK People jointly administer cultural heritage and other rights with YM native title holders.

Strategic Objectives



Roadmap Keys to Success

- Grow a portfolio of enterprises, programs, and services.
- Build sustainability of a portfolio in a staged and structured approach.

West Pilbara seasonal calendar acknowledged by Robe River Kuruma people

There are four seasons;

Karrwarn – Summer and *Karrwanta* – Autumn

Puluru – Winter and *Karrwan* – Hot Summer

OUR VISION

To drive economic opportunities for the Robe River Kuruma People and community.

Next Seven Years - Robe River Services Vision

Karrwarn - Puyunpa

(Summer)

We want to establish...

- RRS business support
- RRS investment strategy
- Tender writing capability

We aspire to...

Strengthen our Foundations

1 - 2 years

RRK Commercial Portfolio
Member Services Business Support

Karrwanta

(Autumn)

We want to establish...

- Commercial Joint Ventures
- RRS Commercial Enterprises
- Pastoral Stations
Head Leases

We aspire to...

Become stronger

2 - 3 years

Expand RRK Ranger Services
Expand Wabumugu Mia-ngarli Contractors
Establish Rehabilitation
Services Agreement

Puluru

(Winter)

We want to establish...

- Diversification Pastoral Stations
- Green Energy Enterprises
- Environment Management Services

We aspire to...

Expand our horizons

3 - 5 years

Setup Youth Diversionary Services
Undertake Carbon Farming
Continue Positive Investment Returns

Karrwan

(Hot Summer)

We want to establish...

- Expand housing, childcare, and hospitality projects
- Support the growth of RRK businesses

We aspire to...

Reach our aspirations

5 - 7 years

Achieve surpluses from investments to re-invest into future roadmaps beyond seven years

RESPECT. INCLUSIVITY. INTEGRITY. CULTURAL SECURITY

We thank the following partners for supporting our Members Business Support Hub:



For more information visit Robe River Kuruma Aboriginal Corporation's website:

rrkac.org.au



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